



Current pricePLN 9.74Target pricePLN 11.60Market capPLN 0.68bnFree floatPLN 0.15bn

		_
Sharah	nolder	Structure

Avg daily trading volume(3M)

Laris Investments	37.45%
BZ WBK AIB Asset Management	27.47%
Elektrim	12.47%

PLN 1.41m

Others 22.61%

#### **Sector Description**

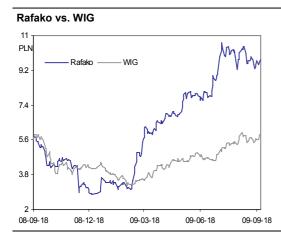
Our investment ratings for construction companies are based on more refined criteria. In addition to analyzing the firms by business segment and backlog size, we look at such factors as risk of margin erosion, or net cash position. We would also like to turn the attention of investors to small building firms which are a good alternative to the larger listed players.

### **Company Profile**

The Rafako Group is one of Europe's biggest constructors of boilers. The Company's product range also includes desulfurization systems, electrostatic precipitators and boiler elements.

### **Important Dates**

12.11 - Q3 2009 report



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# Rafako

RAFA. WA; RFK.PW

Buy

(Reiterated)

## Big Tenders in Sight

Earnings for Q2 2009 were in line with our expectations at the operating level, but net income was tarnished by a write-off on a joint and several guarantee for some of Elwo's liabilities (a PLN 8.7m charge against finance costs). Considering its 2009 earnings, Rafako may appear expensive, but we believe next year will bring a considerable improvement. The current low profitability is motivated by the Company's conservative contract-budgeting policies. In 2010, we expect more orders, which should improve earnings. In addition, it is possible that at least some provisions created by the Management in Q4 2008 and in Q1-Q2 2009 to cover the unexpected consequences of the financial crisis will be released (ca. PLN 20m total). We do not take this into account in our forecasts for now. Rafako's 2010 order backlog currently amounts to PLN 0.97bn, and it is set to increase to PLN 1.09bn, including the contract for a desulfurization line at the Bełchatów power plant (PLN 323m, expected to be signed in late October given that a protest by Energomontaż Południe was dismissed) We do not believe this year can bring a significant improvement in earnings, but it can bring new contracts. We are reiterating a buy rating with the same target price.

### **Selected Tenders**

In late September, bids are due for general contracting in the construction of a CHP unit in Bielsko-Biała (PLN 400-500m). Towards the end of the year, the Bełchatów power plant should call a tender for the modernization of its units no. 7-12 (PLN 2-3bn). The tender will comprise several packages (6 boilers, 6 electrostatic precipitators, 6 revolving heaters, 6 packages of pipelines, 6 turbine sets). In early 2010, a general contracting contract for new power units at the Siekierki power plant should be awarded (PLN 3bn). A tender has been called for general contracting in the construction of two power units in Opole (PLN 10bn). Two small desulfurization projects are also up for grabs (PLN 100-150m).

### **Towards Consolidation**

It was a big surprise to everybody when Doosan Heavy Industries (South Korea) took over Skoda Power, a manufacturer of electric turbines. Doosan will now be able to offer all the key elements of a power plant (boilers, generators and turbines). The value of the transaction was EUR 451.6m (P/ S = 1.7). This development is indicative of a tendency towards consolidation in the sector. The Management of Rafako is considering a stock offering so as to finance acquisitions, but it is too early for now to say how this might affect valuation.

(PLN m)	2007	2008	2009F	2010F	2011F
Revenues	1137.5	1125.6	1049.5	1310.2	1441.2
EBITDA	35.1	76.1	70.1	84.4	87.1
EBITDA margin	3.1%	6.8%	6.7%	6.4%	6.0%
EBIT	22.1	60.8	54.3	68.2	70.2
Net profit	12.2	-11.6	34.2	55.8	58.2
P/E	55.6	-	19.8	12.1	11.6
P/CE	26.8	180.8	13.6	9.4	9.0
P/BV	2.0	2.0	1.8	1.6	1.4
EV/EBITDA	12.0	5.7	6.7	5.0	4.3
DYield	0.1%	0.0%	0.0%	0.0%	0.0%



## Second-Quarter Results

Rafako's Q2'09 revenue and gross profit were 6% ahead of estimates (the gross margin was in line at 10.9%). At PLN 14.8m, SG&A expenses were PLN 0.1m higher than predicted. Other operating expenses amounted to PLN 3.8m, exceeding our PLN 2.25m forecast because of a guarantee reserve of PLN 3.4m. With other operating expenses subtracted, operating income figured to PLN 10.9m, which was PLN 0.1m higher than expected.

The results of Rafako's financial operations missed our expectations by a significant margin. We expected other finance income of PLN 4.7m. We projected that the valuation of derivatives will bring PLN 7.6m and we expected F/X losses of PLN 3.15m. In actuality, Rafako reported a PLN 3.3m finance loss which stems from recognition of an PLN 8.7m reserve against potential bank claims.

In Q2 2009, Rafako received a call for payment from ING BSK concerning payments due under the June 25, 2008 loan agreement in which Rafako and Elwo assumed joint and several liability for Elwo's debt. Adjusted for this amount, Rafako's Q2'09 financial operations were in line with expectations (a PLN 7.9m gain on the valuation of derivatives and a PLN 6.4m F/X loss offset by higher-than-expected interest income). The claim reserve resulted in a pre-tax income 50% below our estimate. Paired with a higher-than-expected effective tax rate of 44.5%, this brought bottom-line income well below our estimate.

Summing up, Rafako reported strong results from core operations which, however, were affected by one-time finance charges.

### Q2'09 Actuals vs. Forecasts

(PLN m)	Q2 2009	Q2 2008	Change	Our forecasts	Actuals vs. forecasts
Revenues	271.6	301.9	-10.0%	255.7	6.2%
Pre-tax income	29.5	32.8	-10.2%	27.7	6.3%
%	10.9%	10.9%	-	10.9%	-
EBIT	10.9	12.2	-10.1%	10.8	1.2%
Pre-tax income	7.7	6.1	24.8%	15.5	-50.7%
Net income	3.8	4.1	-7.2%	11.9	-67.9%

Source: Rafako, BRE Bank Securities

## **Relative Valuation**

### **Relative Valuation**

riciative valuation							
	2009F P/E	2010F P/E	2009F EV/EBITDA	2010F EV/EBITDA	2008 P/S	2009F P/S	2010F P/S
Alstom	13.1	12.0	7.2	6.4	0.91	0.79	0.79
Energoinstal	9.8	14.5	4.9	6.7	1.16	0.83	0.79
Foster Wheeler	11.8	12.8	7.3	7.5	0.59	0.80	0.79
Polimex Mostostal	12.3	14.1	7.7	7.6	0.45	0.40	0.44
Ses Tlmace					0.21		
Median	12.0	13.5	7.3	7.1	0.59	0.79	0.79
Rafako	19.8	12.1	6.7	5.0	0.60	0.65	0.52
Premium (discount)	64.8%	-9.8%	-7.9%	-29.2%	1.9%	-18.5%	-34.5%

Source: BRE Bank Securities, Bloomberg

Rafako is priced with a premium to peers on its 2009 P/E multiple, but displays a significant discount on the EV/EBITDA ratio due to a big cash base. Using our forecasts for FY2010, we note a discount towards peers on all the multiples. The basis for comparison is limited in Rafako's case because of a lack of peers with closely similar business profiles. Alstom Power and Foster Wheeler are international corporations for whom boilers are just one line of business. Polimex Mostostal, which deals in construction and manufacture, generates less than 10% of revenues from boiler production via its subsidiary Sefako. Energoinstal



manufactures small biomass-fired boilers and waste incinerators, as well as providing installation and construction services. Its customer base is different from Rafako's, and consist mostly of CHP plants and local waste-management authorities. The closes to matching Rafako's business model is SES Tlmace, but the problem here is the lack of available financial forecasts.

## **Earnings Forecast and Valuation**

Based on DCF analysis, we set the nine-month price target on Rafako's stock at PLN 11.6/share.

### **DCF Analysis**

### **Model Assumptions**

- Risk-free rate = 6.2% (10Y T-bond yield).
- FCF growth rate after FY2017 = 3%.



## DCF Valuation Model

Model	·										
(PLN m)	2009F	2010F	2011F	2012F	2013F	2014F	2015F	2016F	2017F	2018F	201
Revenue	1 049.5	1 310.2	1 441.2	1 585.3	1 743.9	1 900.8	2 033.9	2 135.5	2 210.3	2 276.6	
change	-6.8%	24.8%	10.0%	10.0%	10.0%	9.0%	7.0%	5.0%	3.5%	3.0%	
EBITDA	70.1	84.4	87.1	91.8	99.9	108.0	114.7	111.2	112.1	113.8	
EBITDA margin	6.7%	6.4%	6.0%	5.8%	5.7%	5.7%	5.6%	5.2%	5.1%	5.0%	
Amortization and depreciation	15.8	16.3	16.9	17.5	18.2	18.9	19.4	19.7	19.7	19.7	
EBIT	54.3	68.2	70.2	74.3	81.7	89.0	95.3	91.5	92.5	94.1	
EBIT margin	5.2%	5.2%	4.9%	4.7%	4.7%	4.7%	4.7%	4.3%	4.2%	4.1%	
Tax rate on EBIT	10.3	13.0	13.3	14.1	15.5	16.9	18.1	17.4	17.6	17.9	
NOPLAT	44.0	55.2	56.9	60.1	66.2	72.1	77.2	74.1	74.9	76.2	
CAPEX	-20.5	-21.1	-23.6	-24.6	-25.5	-26.5	-24.2	-22.6	-22.6	-19.7	
Working capital	-67.1	-7.4	-2.6	-3.3	-3.3	-3.3	-3.2	-2.7	-4.1	-4.6	
Other	-24.5	-8.1	-9.0	-9.9	-10.8	-11.8	-12.6	-13.3	-13.7	-14.2	
FCF	-52.3	34.7	38.6	40.0	44.8	49.4	56.5	55.2	54.1	57.5	5
WACC	11.2%	11.2%	11.2%	11.2%	11.2%	11.2%	11.2%	11.2%	11.2%	10.6%	
discount factor	97.4%	87.6%	78.8%	70.8%	63.7%	57.3%	51.5%	46.3%	41.7%	37.7%	
PV FCF	-51.0	30.4	30.4	28.3	28.5	28.3	29.1	25.6	22.5	21.7	
WACC	11.2%	11.2%	11.2%	11.2%	11.2%	11.2%	11.2%	11.2%	11.2%	10.6%	
Cost of debt	7.4%	7.4%	7.4%	7.4%	7.4%	7.4%	7.4%	7.4%	7.4%	6.8%	
	6.2%	6.2%	6.2%	6.2%	6.2%	6.2%	6.2%	6.2%	6.2%	5.6%	
Risk-free rate	1.2%	1.2%	1.2%	1.2%	1.2%	1.2%	1.2%	1.2%	1.2%	1.2%	
Risk premium	19.0%	19.0%	19.0%	19.0%	19.0%	19.0%	19.0%	19.0%	19.0%	19.0%	
Effective tax rate Net debt / EV	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	
Net debt / EV	070	070	070	070	070	0,0	070	070	070	070	
Cost of Equity	11.2%	11.2%	11.2%	11.2%	11.2%	11.2%	11.2%	11.2%	11.2%	10.6%	
Risk premium	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	
Beta	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	
FCF growth after the fore	cast	3.0%									
horizon		770.0			ty analysi						
Terminal value Present value of the termi	inal value	779.2		rur gro	wth in per						
(PV TV)	mai value	293.4				2.0%	2.5%	3.0%	3.5%	4.0%	
Present value of FCF in the horizon	ne forecast	193.8		WACC -1	.0pp	12.3	12.1	12.1	12.3	13.0	
Equity value (EV)		487.2		WACC -0	).5pp	12.1	11.9	11.9	12.1	12.6	
Net debt		-258.9		WACC		11.9	11.6	11.6	11.9	12.3	
Other non-operating asse	ts	0.0		WACC +	0.5pp	11.6	11.5	11.5	11.6	12.1	
Minority interests		0.0		WACC +	1.0pp	11.5	11.3	11.3	11.5	11.9	
Equity value		746.1									
Number of shares (million	s)	69.6									
Equity value per share (	PLN)	10.7									
Cost of equity (9M)		8.3%									
Target Price		11.6									
EV/EBITDA('09) for the ta	rget price	8.0									
P/E('09) for the target pric	e	23.6									
TV to EV		39%									

25 September 2009



## **Income Statement**

(PLN m)	2006	2007	2008	2009F	2010F	2011F	2012F
	777.2	1 137.5	1 125.6	1 049.5	1 310.2	1 441.2	1 585.3
Revenue	54.5%	46.4%	-1.1%	-6.8%	24.8%	10.0%	10.0%
change	01.070	70. 170	1.170	0.070	27.070	10.070	70.070
Cost of sales	705.1	1 065.3	1 005.2	935.4	1 175.0	1 294.3	1 426.8
Gross profit	72.1	72.2	120.4	114.1	135.2	146.8	158.5
Gross profit margin	9.3%	6.3%	10.7%	10.9%	10.3%	10.2%	10.0%
Selling expenses	-17.7	-18.2	-15.9	-24.3	-24.2	-28.1	-30.9
General and administrative expenses	-22.4	-24.2	-24.6	-31.4	-37.3	-42.5	-46.8
Other net operating profit	-11.1	-7.7	-19.1	-4.1	-5.5	-6.0	-6.6
EBIT	20.9	22.1	60.8	54.3	68.2	70.2	74.3
change	45.3%	5.3%	175.6%	-10.6%	25.4%	3.0%	5.7%
EBIT margin	2.7%	1.9%	5.4%	5.2%	5.2%	4.9%	4.7%
Profit on financing activity	-3.8	-3.7	-11.9	-7.1	3.8	5.3	6.9
Equity in income of associates	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Gross profit	17.2	18.4	48.9	47.3	71.9	75.5	81.2
Tax	-3.9	-5.8	-11.5	-11.1	-13.7	-14.3	-15.4
Net income from recurring operations	17.2	18.4	37.4	47.3	71.9	75.5	81.2
			-50.3				
Losses on discontinued operations	0.6	0.4	-1.4	2.0	2.4	2.7	3.0
Minority interests	0.0	0.4	1	2.0	2.4	2.7	0.0
Net income	12.8	12.2	-11.6	34.2	55.8	58.5	62.8
change	-	-4.6%	-195.2%	-394.7%	63.2%	4.7%	7.4%
margin	1.6%	1.1%	-1.0%	3.3%	4.3%	4.1%	4.0%
Amortization and depreciation	10.7	13.1	15.4	15.8	16.3	16.9	17.5
EBITDA	31.7	35.1	76.1	70.1	84.4	87.1	91.8
change	29.3%	10.8%	116.8%	-7.9%	20.4%	3.2%	5.4%
EBITDA margin	4.1%	3.1%	6.8%	6.7%	6.4%	6.0%	5.8%
Shares at year-end (millions)	17.4	69.6	69.6	69.6	69.6	69.6	69.6
EPS	0.7	0.2	-0.2	0.5	0.8	0.8	0.9
CEPS	1.4	0.4	0.1	0.7	1.0	1.1	1.2
DOAF	5.7%	4.2%	-3.4%	9.7%	14.0%	12.9%	12.2%
ROAA	2.2%	1.7%	-1.4%	4.3%	6.6%	6.0%	5.8%
ROAA	2.2 /0	1.770	1.770	7.0 /0	0.070	0.070	0.076



## **Balance Sheet**

(PLN m)	2006	2007	2008	2009F	2010F	2011F	2012F
ASSETS	688.5	787.3	819.7	771.0	915.8	1 018.8	1 130.7
Fixed assets	185.2	197.4	220.6	225.3	230.2	237.0	244.0
Intangible assets	3.8	4.7	12.3	12.3	12.3	12.3	12.3
Equity value	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Property, plant and equipment	128.7	144.7	163.8	168.5	173.4	180.2	187.2
Financial assets	18.9	14.8	3.8	3.8	3.8	3.8	3.8
Deferred tax assets	33.8	33.1	40.7	40.7	40.7	40.7	40.7
Current assets	503.3	589.9	599.0	545.6	685.6	781.8	886.7
Inventories	20.3	29.7	61.4	35.9	45.1	49.6	54.7
Receivables	192.8	222.3	204.6	192.7	240.5	264.5	291.0
Short-term prepayments	65.8	94.7	64.6	86.3	125.6	144.1	165.0
Cash and cash equivalents	223.2	241.8	268.5	230.9	274.3	323.5	376.0
Other	1.3	1.3	0.0	0.0	0.0	0.0	0.0

(PLN m)	2006	2007	2008	2009F	2010F	2011F	2012F
LIABILITIES	688.5	787.3	819.7	771.0	915.8	1 018.8	1 130.7
EQUITY	230.5	347.1	335.6	369.8	425.6	484.1	546.8
Minority shares	6.2	2.4	12.6	12.6	12.6	12.6	12.6
Long-term liabilities	20.7	34.1	26.1	26.1	26.1	26.1	26.1
Loans, finance leases	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Reserves and other	20.7	34.1	26.1	26.1	26.1	26.1	26.1
Short-term liabilities	431.1	403.6	445.4	362.5	451.5	496.0	545.2
Loans	1.0	11.3	9.6	9.6	9.6	9.6	9.6
Amounts owed to suppliers	189.4	219.9	186.3	171.7	215.7	237.6	261.9
Derivatives	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Prepayments	240.7	172.3	249.4	181.2	226.1	248.8	273.6
Debt	1.0	11.3	9.6	9.6	9.6	9.6	9.6
Net debt	-222.2	-230.5	-258.9	-221.2	-264.7	-313.8	-366.3
(Net debt / Equity)	-96.4%	-66.4%	-77.1%	-59.8%	-62.2%	-64.8%	-67.0%
(Net debt / EBITDA)	-7.0	-6.6	-3.4	-3.2	-3.1	-3.6	-4.0
BVPS	13.2	5.0	4.8	5.3	6.1	7.0	7.9



## **Cash Flows**

(PLN m)	2006	2007	2008	2009F	2010F	2011F	2012F
Cash flows from operating activities	163.7	-68.6	112.5	-10.0	60.9	67.5	70.1
Net income	12.8	12.2	-11.6	34.2	55.8	58.5	62.8
Amortization and depreciation	10.7	13.1	15.4	15.8	16.3	16.9	17.5
Working capital	159.2	-83.9	30.8	-67.1	-7.4	-2.6	-3.3
Other	-19.1	-10.0	77.9	7.1	-3.8	-5.3	-6.9
Cash flows from investing activities	-132.7	-75.5	-27.9	-20.5	-21.1	-23.6	-24.6
CAPEX	-13.8	-31.6	-41.8	-20.5	-21.1	-23.6	-24.6
Capital investments	-125.1	-49.4	17.6	0.0	0.0	0.0	0.0
Other	6.1	5.4	-3.7	0.0	0.0	0.0	0.0
Cash flows from financing activities	-4.3	107.9	-27.7	-7.1	3.8	5.3	6.9
Stock offering	0.0	104.4	0.0	0.0	0.0	0.0	0.0
Debt	-0.1	10.2	3.4	0.0	0.0	0.0	0.0
Dividend (buy-back)	-0.2	-0.6	0.0	0.0	0.0	0.0	0.0
Other	-4.0	-6.2	0.0	0.0	0.0	0.0	0.0
Change in cash	26.7	-36.2	56.9	-37.6	43.5	49.1	52.5
Cash at the end of period	223.2	241.8	268.5	230.9	274.3	323.5	376.0
DPS (PLN)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
FCF	161.1	-107.6	-64.4	-52.3	34.7	38.6	40.0
(CAPEX / Sales)	1.8%	2.8%	3.7%	2.0%	1.6%	1.6%	1.5%

### **Market multiples**

	2006	2007	2008	2009F	2010F	2011F	2012F
P/E	13.3	55.6	-	19.8	12.1	11.6	10.8
P/CE	7.2	26.8	180.8	13.6	9.4	9.0	8.4
P/BV	0.7	2.0	2.0	1.8	1.6	1.4	1.2
P/S	0.2	0.6	0.6	0.6	0.5	0.5	0.4
FCF/EV	-193.8%	-25.5%	-14.9%	-11.2%	8.2%	10.2%	12.3%
EV/EBITDA	-2.6	12.0	5.7	6.7	5.0	4.3	3.5
EV/EBIT	-4.0	19.1	7.1	8.6	6.2	5.4	4.4
EV/S	-0.1	0.4	0.4	0.4	0.3	0.3	0.2
DV6.11	0.1%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%
DYield	0.170	0.176	0.070	0.078	0.076	0.070	0.076
Price (PLN)	9.7						
Shares at year-end (millions)	17.4	69.6	69.6	69.6	69.6	69.6	69.6
MC (PLN m)	169.5	677.9	677.9	677.9	677.9	677.9	677.9
Equity attributable to minority shareholders (PLN m)	6.2	2.4	12.6	12.6	12.6	12.6	12.6
EV (PLN m)	-83.1	421.5	431.7	469.3	425.8	376.7	324.2

<sup>\*</sup>EV/EBITDA based on net debt at year-end of each fiscal year.



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### List of abbreviations and ratios contained in the report:

EV - net debt + market value

**EBIT** – Earnings Before Interest and Taxes

**EBITDA** – EBIT + Depreciation and Amortisation

P/CE - price to earnings with amortisation

MC/S - market capitalisation to sales

EBIT/EV - operating profit to economic value

P/E - (Price/Earnings) - price divided by annual net profit per share

ROE - (Return on Equity) - annual net profit divided by average equity

P/BV – (Price/Book Value) – price divided by book value per share

Net debt - credits + debt papers + interest bearing loans - cash and cash equivalents

EBITDA margin – EBITDA/Sales

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BUY - we expect that the rate of return from an investment will be at least 15%

ACCUMULATE – we expect that the rate of return from an investment will range from 5% to 15%

HOLD – we expect that the rate of return from an investment will range from –5% to +5%

REDUCE - we expect that the rate of return from an investment will range from -5% to -15%

SELL - we expect that an investment will bear a loss greater than 15%

Recommendations are updated at least once every nine months.

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Comparative – based on a comparison of valuation multipliers of companies from a given sector; simple in construction, reflects the current state of the market; weak points include substantial variability (fluctuations together with market indices) as well as difficulty in the selection of the group of comparable companies.

### Previous ratings issued for Rafako

Rating	Buy	Buy	Accumulate	Accumulate	Buy	Suspended	Accumulate	Buy
Date issued	2009-02-10	2009-03-06	2009-04-02	2009-04-08	2009-05-14	2009-08-05	2009-08-14	2009-09-04
Price on rating day	3.40	4.56	6.00	6.60	7.05	10.15	10.20	9.55
WIG on rating day	24470.22	22547.31	24145.69	26172.07	29495.23	35363.92	35998.12	36009.43